



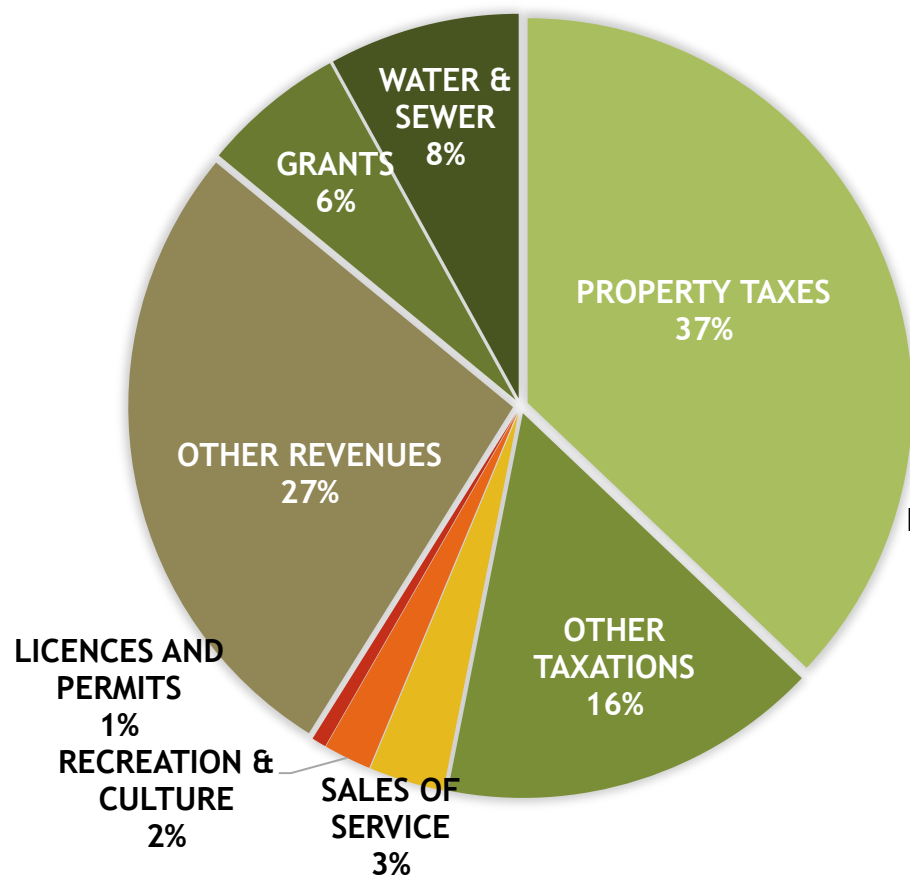
2021 Provisional Budget Presentation

Agenda

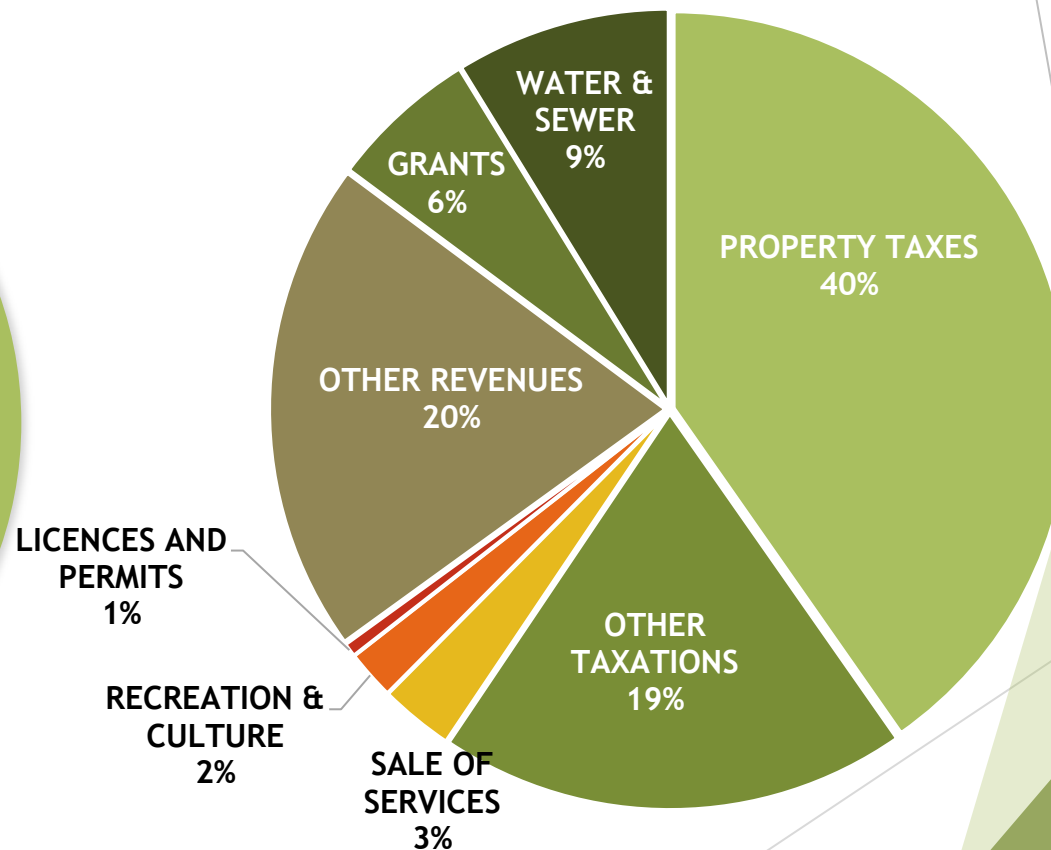
- Sources of Revenue
- Department Expenses Allocation
- 2021 Provisional Operating Budget
- 2021 Proposed Capital Projects
- Preliminary Reserve Balances
- BC Assessment Values
- 2021 Proposed Tax Revenue Increase

2020 vs 2021 REVENUE SOURCES

**2020
AMENDED BUDGET**

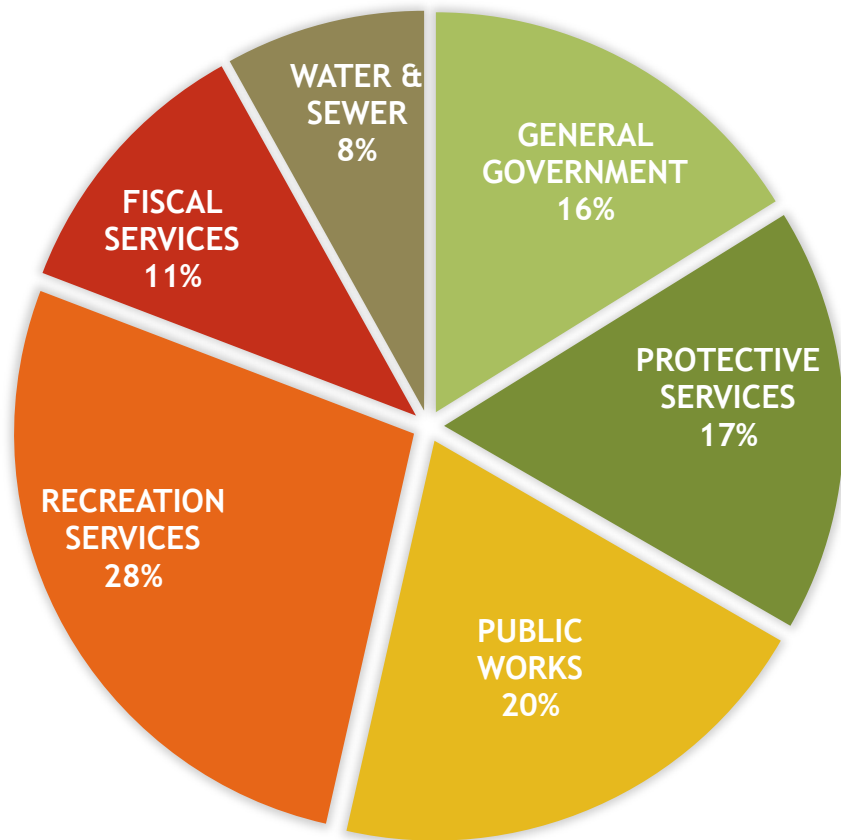


**2021
PROVISIONAL BUDGET**

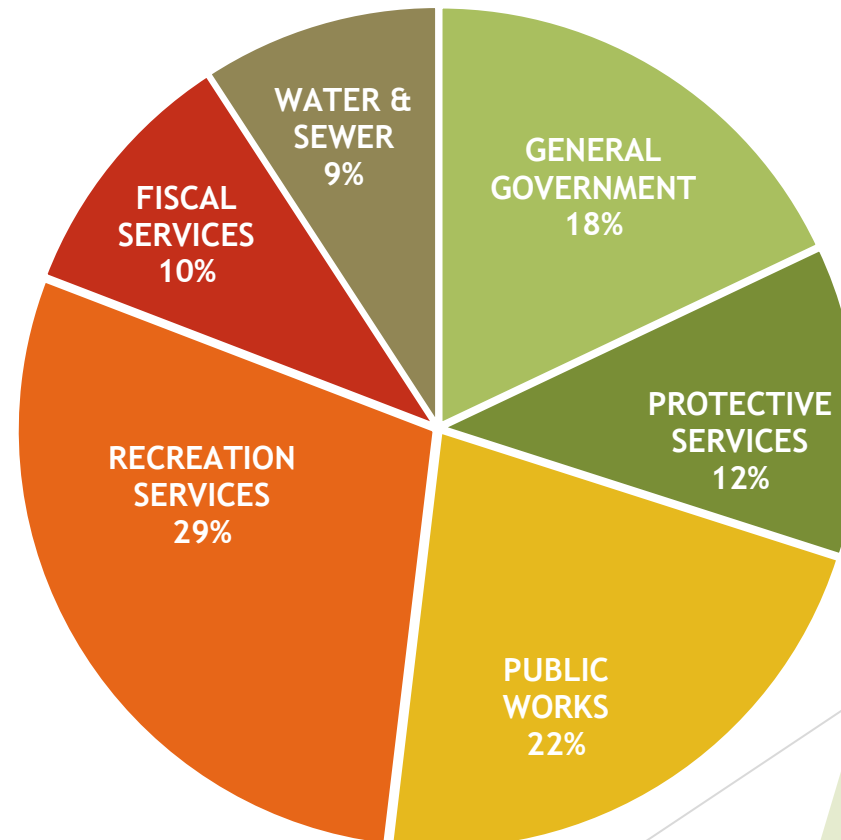


2020 vs 2021 EXPENSES PER DEPARTMENT

**2020
AMENDED BUDGET**



**2021
PROVISIONAL BUDGET**



2021 Provisional Operating Budget

DESCRIPTION	2021	2020	2021-2020	% OF BUDGET
	PROVISIONAL BUDGET	AMENDED BUDGET	BUDGET VARIANCE	INCREASE/DECREASE
GENERAL OPERATING REVENUE				
<u>TAXATION</u>				
TAXATION	5,495,080	5,716,397	(221,317)	(3.9%)
616 AREA	14,000	14,000	-	0.0%
1% UTILITIES TAX AND GRANTS IN LIEU	2,658,715	2,516,490	142,225	5.7%
	8,167,795	8,246,887	(79,092)	(1.0%)
SALES OF SERVICE	414,546	417,510	(2,964)	(0.7%)
RECREATION AND CULTURE	276,369	321,125	(44,756)	(13.9%)
	690,915	738,635	(47,720)	(6.5%)
<u>LICENCES AND PERMITS</u>				
BUSINESS LICENSE	40,000	40,000	-	0.0%
BUILDING/PLUMBING PERMIT REVENUE	17,000	20,000	(3,000)	(15.0%)
OTHER PERMITS/APPLICATIONS	1,275	1,350	(75)	(5.6%)
ANIMAL LICENSES	18,000	20,000	(2,000)	(10.0%)
	76,275	81,350	(5,075)	(6.2%)

2021 Provisional Operating Budget

DESCRIPTION	2021	2020	2021-2020	% OF BUDGET
	PROVISIONAL BUDGET	AMENDED BUDGET	BUDGET VARIANCE	INCREASE/DECREASE
GENERAL OPERATING REVENUE				
<u>OTHER REVENUES</u>				
FINES	3,500	6,500	(3,000)	(46.2%)
RENTALS	232,000	226,600	5,400	2.4%
FRANCHISE FEES (FORTIS BC)	130,000	132,600	(2,600)	(2.0%)
RETURN ON INVESTMENTS	306,000	381,000	(75,000)	(19.7%)
TAXES PENALTIES AND INTEREST	73,000	43,000	30,000	69.8%
COMMUNITY FOREST	-	400,000	(400,000)	(100.0%)
MISCELLANEOUS	452,874	1,250,560	(797,686)	(63.8%)
CEMETERY CARE	250	250	-	0.0%
TRANSFER FROM NFA SURPLUS - DEPRECIATION	1,462,000	1,462,000	-	0.0%
TRANSFER PREVIOUS YEARS SURPLUS	123,000	315,258	(192,258)	(61.0%)
	2,782,624	4,217,768	(1,435,144)	(34.0%)
<u>GRANTS</u>				
PROVINCIAL GRANTS - UNCONDITIONAL	535,505	570,505	(35,000)	(6.1%)
PROVINCIAL GRANTS - CONDITIONAL	51,766	71,770	(20,004)	(27.9%)
REGIONAL DISTRICT GRANTS	5,000	5,000	-	0.0%
OTHER FUNDERS	310,729	340,897	(30,168)	(8.8%)
	903,000	988,172	(85,172)	(8.6%)
TOTAL REVENUE	12,620,609	14,272,812	(1,652,203)	(11.6%)

2021 Provisional Operating Budget

DESCRIPTION	2021	2020	2021-2020	% OF BUDGET
	PROVISIONAL BUDGET	AMENDED BUDGET	BUDGET VARIANCE	INCREASE/DECREASE
GENERAL OPERATING EXPENSES				
<u>GENERAL GOVERNMENT</u>				
COUNCIL	208,926	205,685	3,241	1.6%
GRANTS & CHAMBER OF COMMERCE	244,900	177,800	67,100	37.7%
ADMINISTRATION	649,300	833,780	(184,480)	(22.1%)
FINANCE	733,887	604,765	129,122	21.4%
COMMON SERVICES/COMPUTER/MTCE	370,920	345,150	25,770	7.5%
ECONOMIC DEVELOPMENT	279,910	418,631	(138,721)	(33.1%)
ALLOCATION WATER/SEWER	(84,000)	(84,000)	-	0.0%
DEPRECIATION - General Government	62,004	62,004	-	0.0%
	2,465,847	2,563,815	(97,968)	(3.8%)
<u>PROTECTIVE SERVICE</u>				
FIRE DEPARTMENT	548,810	548,810	-	0.0%
FUEL MITIGATION	407,274	1,215,760	(808,486)	(66.5%)
INDUSTRIAL AREA FIRE SYSTEM	8,877	24,315	(15,438)	(63.5%)
BUILDING INSPECTIONS	179,410	164,888	14,522	8.8%
BYLAW SERVICES	234,578	295,400	(60,822)	(20.6%)
EMERGENCY MANAGEMENT	7,700	57,700	(50,000)	(86.7%)
EMERGENCY SERVICES BLDG	31,311	31,011	300	1.0%
OTHER PROTECTIVE SERVICES	141,737	141,893	(156)	(0.1%)
DEPRECIATION - Protective Service	133,000	133,000	-	0.0%
	1,692,697	2,612,777	(920,080)	(35.2%)

2021 Provisional Operating Budget

DESCRIPTION	2021	2020	2021-2020	% OF BUDGET
	PROVISIONAL BUDGET	AMENDED BUDGET	BUDGET VARIANCE	INCREASE/DECREASE
GENERAL OPERATING EXPENSES				
<u>PUBLIC WORKS</u>				
TRANSPORTATION SERVICES	1,807,470	1,825,405.78	(17,936)	(1.0%)
DEPRECIATION - Public Works	586,000	586,000	-	0.0%
GARBAGE COLLECTION	329,447	328,269	1,178	0.4%
PUBLIC HEALTH	48,606	48,591	15	0.0%
DEPRECIATION - Public Health	36,000	36,000	-	0.0%
BEACHES AND PARKS	305,482	308,514	(3,032)	(1.0%)
	3,113,005	3,132,780	(19,775)	(0.6%)
<u>RECREATION SERVICES</u>				
PARKS AND PLAYGROUNDS	69,038	62,850	6,188	9.8%
RECREATION FACILITIES	3,017,920	3,264,258	(246,338)	(7.5%)
DEPRECIATION - Recreation Services	645,000	645,000	-	0.0%
LIBRARY	278,881	278,881	-	0.0%
	4,010,839	4,250,989	(240,150)	(5.6%)

2021 Provisional Operating Budget

	2021	2020	2021-2020	% OF BUDGET
DESCRIPTION	PROVISIONAL BUDGET	AMENDED BUDGET	BUDGET VARIANCE	INCREASE/DECREASE
GENERAL OPERATING EXPENSES				
<u>FISCAL SERVICES</u>				
DEBT / TAXES INTEREST & TAX APPEALS	10,450	10,600	(150)	(1.4%)
LAND USE PLANNING AND DEVELOPMENT	1,000	1,000	-	0.0%
TRANSFER TO RESERVES	1,436,674	1,700,852	(264,178)	(15.5%)
TRANSFER TO SURPLUS	-	-	-	0.0%
CONTINGENCY	-	-	-	0.0%
	1,448,124	1,712,452	(264,328)	(15.4%)
TOTAL GENERAL EXPENSES	12,730,511	14,272,812	(1,542,301)	(10.8%)
REVENUE LESS EXPENSES				
NET SURPLUS (DEFICIENCY)	(109,902)			

2021 Provisional Operating Budget

DESCRIPTION	2021	2020	2021-2020	% OF BUDGET
	PROVISIONAL BUDGET	AMENDED BUDGET	BUDGET VARIANCE	INCREASE/DECREASE
WATER OPERATIONS				
REVENUE	703,967	741,000	(37,033)	(5.0%)
EXPENDITURES	703,967	741,000	(37,033)	(5.0%)
NET SURPLUS (DEFICIENCY)	-	-	-	
SEWER OPERATIONS				
REVENUE	578,428	573,073	5,355	0.9%
EXPENDITURES	578,428	573,073	5,355	0.9%
NET SURPLUS (DEFICIENCY)	-	-	-	
CONSOLIDATED GENERAL, WATER & SEWER				
OPERATING SURPLUS (DEFICIENCY)	(109,902)			

2.0% of potential property tax revenue directly
transferred to Capital Renewal Reserve (\$109,902)

Capital Projects

- Estimated total cost of the projects is **\$12,108,107**
 - **\$7,718,793** to be funded by reserves
 - **\$4,389,314** to be funded by grants and other funding sources

2021 Capital Projects

2021 Status	Year	Projects	BUDGET	From Reserves/ Funds	Reserve Fund	Grants/ Others
GENERAL GOVERNMENT						
NEW	2021	Municipal Hall Refresh	106,500	106,500	General/Renewal	
NEW	2021	Community Signage	76,774	56,774	General Capital	20,000
			183,274	163,274		20,000
PROTECTIVE SERVICES						
carry on	2020	Fire Hall Project	5,277,163	5,237,883	NCPG	39,280
NEW	2021	Thermal Imaging Cameras	13,500	13,500	Fire Vehicle/Equip	
NEW	2021	Hydraulic Rescue Tools	70,000	45,000	Fire Vehicle/Equip	25,000
NEW	2021	RCMP HVAC Replacement	60,300			60,300
			5,420,963	5,296,383		124,580
PUBLIC WORKS						
carry on	2019	Airport Terminal/Fuel System	72,352	45,204	General/NCPG	27,148
carry on	2020	RV Park/Cicada Upgrades	114,658	34,398	General Capital	80,260
NEW	2021	Road Paving	624,448	624,448	Gas Tax	
NEW	2021	Snow Blower Replacement	224,680	224,680	Vehicle & Equip	
NEW	2021	Wheel Loader Replacement	420,500	420,500	Vehicle & Equip	
NEW	2021	Gravel Box Replacement	31,200	31,200	Vehicle & Equip	
			1,487,838	1,380,430		107,408

2021 Capital Projects

2021 Status	Year	Projects	BUDGET	From Reserves/ Funds	Reserve Fund	Grants/ Others
RECREATION SERVICES						
carry on	2020	Recreation Roof Replacement	360,000	360,000	Capital Renewal	
NEW	2021	Signature Trail Project	973,000	183,000	General Capital	790,000
NEW	2021	Outdoor Recreation Space	717,400			717,400
NEW	2021	Ice Plant Control & Compressor Upgrades	225,000			225,000
NEW	2021	Arena Ice Slab and Boards/Glass	2,157,936			2,157,936
			4,433,336	543,000		3,890,336
Total General Funds			11,525,411	7,383,087		4,142,324

2021 Capital Projects

2021 Status	Year	Projects	BUDGET	From Reserves/ Funds	Reserve Fund	Grants/ Others
WATER						
carry on	2020	Fire Protection Well	109,331	27,333	Water	81,998
NEW	2021	Fire Hydrants Replacement	30,000	30,000	Water	
NEW	2021	Pumphouse #2 Well Refurbishment	80,000	80,000	Water	
			219,331	137,333		81,998
SEWER						
carry on	2020	Lagoon Outfall Chamber	225,000	60,008	Sewer	164,992
NEW	2021	Sewer Line Rehabilitation	115,000	115,000	Sewer	
NEW	2021	Grinder System Replacement	23,365	23,365	Sewer	
			363,365	198,373		164,992
Total Water and Sewer Funds			582,696	335,706		246,990

PRELIMINARY 2021 CAPITAL BUDGET

12,108,107	7,718,793		4,389,314
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Total New Projects	5,949,603
Total Carry on	6,158,505

Summary 2021 Preliminary Reserve Balances

Reserves	2020 Estimated Value	2021 Additons	2021 Allocations	2021 Revised Value	Minimum Balance
Financial Sustainability	\$ 2,300,000	\$ -	\$ -	\$ 2,300,000	\$ 2,127,305
Fire Vehicle & Equipment	\$ 1,287,198	\$ 167,000	\$ 58,500	\$ 1,395,698	\$ 58,500
Vehicle & Equipment Replacement	\$ 2,236,527	\$ 331,900	\$ 676,380	\$ 1,892,047	\$ 676,380
General Capital	\$ 2,605,036	\$ 336,558	\$ 393,646	\$ 2,547,948	\$ 598,646
Capital Renewal	\$ 572,762	\$ 235,009	\$ 390,000	\$ 417,771	\$ 450,000
Parkland	\$ 46,490	\$ -	\$ -	\$ 46,490	\$ -
Gas Tax	\$ 441,100	\$ 211,459	\$ 624,448	\$ 28,111	\$ -
Northern Capital and Planning Grant	\$ 5,681,988	\$ -	\$ 5,240,113	\$ 441,875	\$ -
Water	\$ 1,003,311	\$ 157,000	\$ 137,333	\$ 1,022,978	\$ 1,372,300
Sewer	\$ 132,111	\$ 151,237	\$ 198,373	\$ 84,975	\$ 198,370
Total Reserve Balance	\$ 16,306,523	\$ 1,590,163	\$ 7,718,793	\$ 10,177,893	\$ 5,481,501

* Minimum Balance as per Reserve and Surplus Policy 3.18

BC Assessment

- Assessment values, as determined by BC Assessment, are used to determine the tax rates required to raise enough revenue to cover the annual operating budget
- Overall 6.4% decrease in assessed values
 - Residential - 8.4% decrease
 - Average residential assessment for 2020 - \$153,644
 - Average residential assessment for 2021 - \$141,098
 - Major Industry - 9.0% decrease
 - Reclassification of industrial property
 - Tax revenue loss of ~\$221,331

Property Taxes

- Tax revenue collected in 2020 - \$5,716,397

2021 Operational Budget

- Based on the following factors:
 - Reduction of tax revenue from major industry permanent reclassification
 - Tax revenue collected - \$5,495,066
 - Minimum revenue required to fund current service levels
 - 2.0% increase to property tax revenue directly transferred to Capital Renewal Reserve (\$109,902)

Proposed Tax Revenue Increase

Classes	2021 Proposed Municipal Tax Revenue	2020 Municipal Tax Revenue	Municipal Tax Revenue Increase	tax revenue increase/ decrease
1 - Residential	1,570,514	1,539,719	30,794	2.00%
2 - Utilities	867,985	850,966	17,019	2.00%
4 - Major Industry	2,518,115	2,468,740	49,375	2.00%
5 - Minor Industry	238,145	233,476	4,670	2.00%
6 - Business	410,052	402,012	8,040	2.00%
8 - Recreation	171	-	171	0.00%
Total	5,604,982	5,494,913	5,494,913	2.00%

Summary - Impact to Taxpayers

To maintain the same service levels and also apply the 2.0% Capital Renewal Reserve Levy:

- ▶ The average assessed single-family residence will see an increase of ~ \$22.00 to their property taxes
 - ▶ Water increase \$8.45
 - ▶ Sewer increase \$10.78
 - ▶ Overall annual increase of \$41.23 or \$3.44/month
- ▶ The average assessed small business (\$223,878) will see an increase of ~\$77.00 to their property taxes

THANK YOU